



# Delivering on Our Strategy

#### **2005 Interim Results**

For the six months ended June 30, 2005

Hong Kong – August 18, 2005



## **Forward Looking Statements**

This presentation contains "forward-looking statements" that are not historical in nature. These forward-looking statements, which may include statements regarding PCCW's future results of operations, financial condition or business prospects, are based on the current beliefs, assumptions, expectations, estimates, and projections of the directors and management of PCCW about the business and the industry and markets in which PCCW operates. These statements are not guarantees of future performance and are subject to risks, uncertainties and other factors, some of which are beyond PCCW's control and are difficult to predict.

Actual results may differ materially from those expressed, implied or forecast in these forward-looking statements for a variety of factors. These factors are set out in PCCW's most recent Annual Report on Form 20-F filed with the United States Securities and Exchange Commission on May 12, 2005 and published on PCCW's website.





## **Overview**

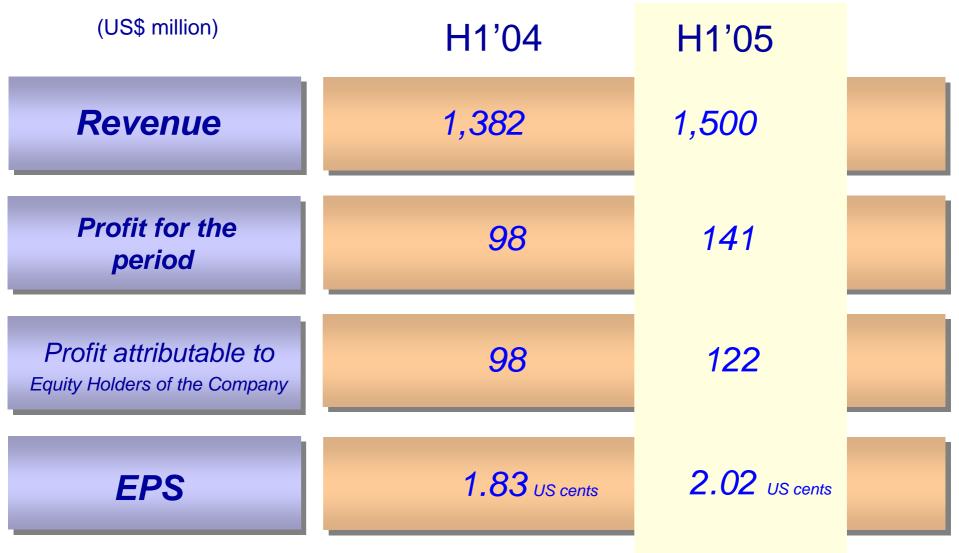
Jack So

Deputy Chairman &

&
Group Managing Director



## H1 2005 Financial Performance



2004 figures restated in accordance with new HKFRS effective from January 1, 2005

The Board Has Declared an Interim Dividend of 6.5 HK Cents Per Share

## H1 2005 Strategic Focus

Stabilize and Revitalize
Core Business

Achieve zero line loss through NGFL and winback campaign Enhance **now** TV with innovation and content exclusivity

**Sunday Acquisition** 

Re-enter the mobile market - reverting to an integrated telco Invest prudently to provide full spectrum of telecom services

Expand Beyond Hong Kong

Jointly develop business in China with China Netcom Group Continue to grow Unihub China IT business Phased rollout of UK wireless broadband

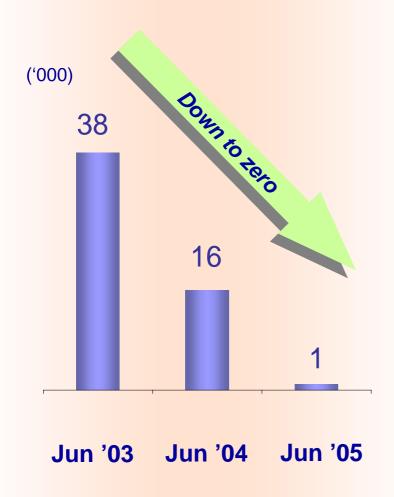
Improve Financials

Improve profitability and continue paying dividend Further cost cutting and debt reduction



## Improved Core Performance

#### **Total Fixed-line Loss**



## now Installed Subscribers





### Co-operation with China Netcom Group

#### **Broadband**

#### **China Netcom Broadband Corporation Limited**

- PCCW intends to acquire 50 percent stake
- Broadband access and VAS in Hangzhou and Ningbo

#### **Property development**

#### Hujialou exchange, Chaoyang district, Beijing

- Jointly applied to increase the land area for development
- PCCW Group to develop and manage the project

#### International connectivity

- CNC International recently underwent restructuring
- Continue to discuss possible forms of co-operation

#### **Directories (Yellow Pages)**

#### **ChinaBig**

- PCCW and CNC are in discussion to form a JV
- Would operate directories and VAS businesses in 20 provinces of China through ChinaBig



#### Outlook

**Core Business** 

End to line loss, further winback success

Continued growth of **now** TV – more exclusive content Integrated cross platform advertising & marketing solutions

Mobile

Enhanced revenues through wider customer base Provide 3G and Fixed-Mobile Convergence services Achieve operating synergies for cost savings

CNC – PCCW
Alliance

Further progress in joint ventures & cooperation agreements

Ongoing identification of investment opportunities

Expansion Beyond HK

Increase Unihub IT presence in China & Asia
Phased rollout of UK wireless broadband

**Financials** 

Maintain strict cost controls

Expect continued sales progress at Bel-Air

Continue to strengthen financials





## 概覽

## 蘇澤光

副主席 兼 集團董事總經理



## 2005年上半年財務表現

(百萬美元)	04年上半年	05年上半年	
收益	1,382	1,500	
期內溢利	98	141	
本公司股權持有人 應佔溢利	98	122	
每股盈利	1.83 美仙	2.02 美仙	

2004年的比較數字已按照2005年1月1日起生效的新訂《香港財務報告準則》重列。

#### 董事會宣派中期股息每股港幣6.5分



## 2005年上半年策略目標

穩定核心業務

「新世代」固網服務及客戶優惠策略,令線路流失率下降至零水平加強**now**寬頻電視具創意及獨家的內容

收購 SUNDAY

再度踏足流動通訊市場 - 重新成為綜合通訊服務商審慎投資,提供全面的電訊服務

衝出香港

與中國網通集團在內地合作發展業務 繼續擴展「優創」內地的資訊科技業務 分階段推出英國無線寬頻服務

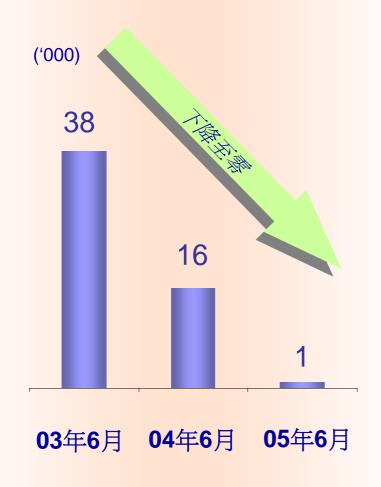
改善財務狀況

提升盈利能力,繼續派發股息 進一步削減成本和債務



## 核心業務表現改善

#### 固網線路流失總數







## 與中國網通集團合作

#### 寬頻

#### 網通寬帶網絡有限責任公司

- 電訊盈科擬收購百分之五十股權
- 在杭州和寧波提供寬頻上網及增值服務

#### 物業發展

#### 北京市朝陽區呼家樓機樓

- 共同申請擴大發展用地面積
- 電訊盈科集團負責發展及管理有關項目

#### 國際傳輸業務

- 中國網通國際分公司近期進行重組
- 繼續商討可能合作的形式

#### 電話指南(黃頁)服務

#### 大中華黃頁

- 電訊盈科及中國網通正磋商成立合營企業
- 透過大中華黃頁在內地20個省份營辦指南及增值服務業務



## 展望

核心業務

終止線路流失情況,進而吸引舊客戶重新選用服務 **now**寬頻電視持續增長 – 更多獨家內容 綜合跨平台廣告及市場推廣方案

流動通訊

擴大客戶基礎,增加收益 提供**3G**和匯合固網及流動通訊服務 節省成本,取得協同效益

中國網通與電訊盈科合作

合營企業和合作協議進展順利 繼續物色投資機遇

衝出香港

擴展「優創」在內地及亞洲區的資訊科技業務 分階段推出英國無線寬頻服務

財務狀況

繼續嚴格控制成本 貝沙灣可望在銷售方面取得進展 進一步鞏固財務狀況











# Financial & Business Review

Alex Arena

Executive Director &

Group Chief Financial Officer



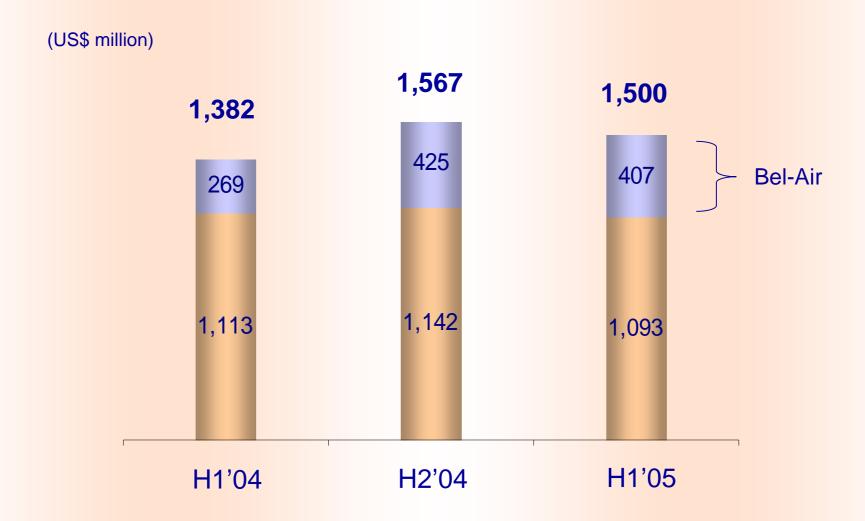
## **Summary P&L**

(US\$ million)	<u>H1'04</u>	<u>H1'05</u>	y-o-y Better/ (worse)
Revenue	1,382	1,500	9%
Cost of Sales General and administrative expenses	(582) (544)	(755) (492)	
Operating profit	256	253	(1)%
Other gains, net Provision for restructuring costs	28 (3)	70 -	
Finance costs, net Share of results of JVs and associates	(128) 1	(119) 13	
Profit before taxation	154	217	
Taxation	(56)	(76)	
Profit for the period  Attributable to:	98	141	
Equity holders of the Company Minority interests	98 0	122 19	25%
Profit for the period	98	141	43%
		_	

2004 figures restated in accordance with new HKFRS effective from January 1, 2005

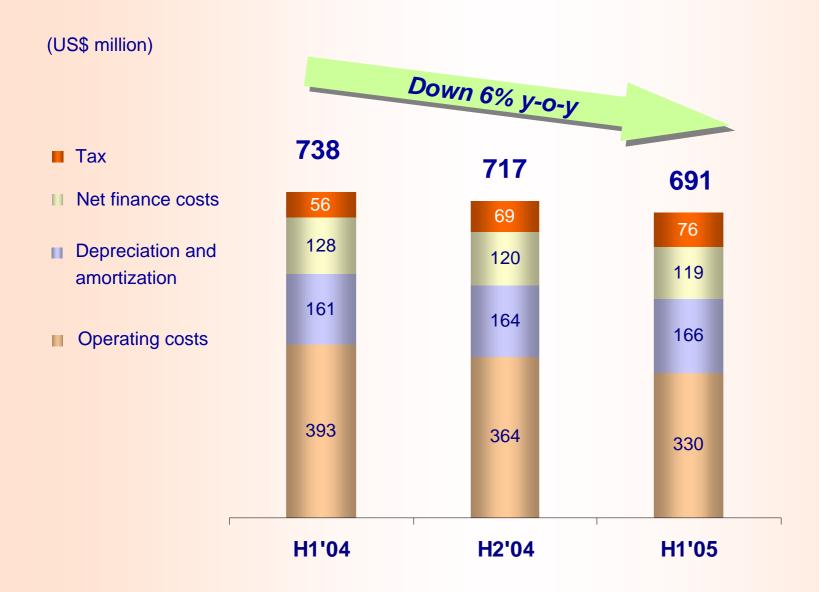


## Revenue



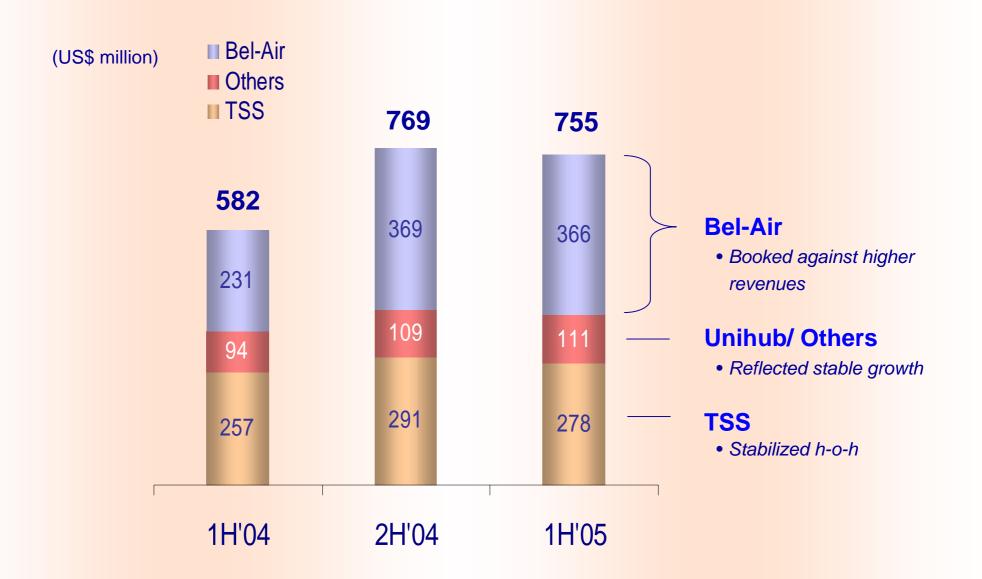


## Expenses



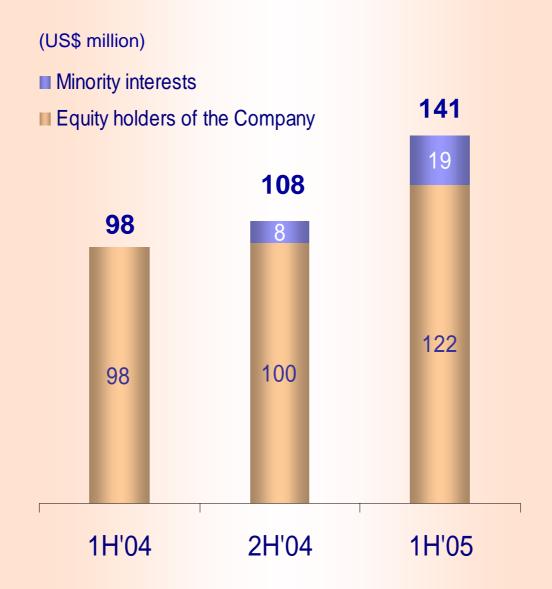


## **Cost of Sales**



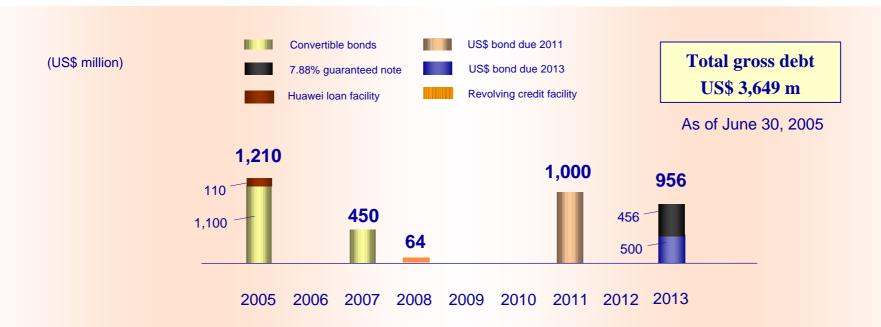


#### **Profit for the Period**





#### **Debt Profile**

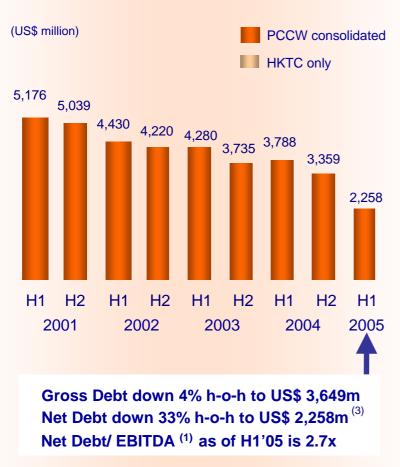


- Repaid Telstra US\$ 54m CB and prepaid 2031 yen bond of US\$ 250m
- Virtually all debt is fixed rate
- Average cost of debt at approximately 6.6%
- Medium term revolving credit lines of US\$1.38bn available for liquidity & working capital purposes
- Subsequent to the June 30, 2005 period end:
  - Repaid Huawei loan facility of US\$ 110m
  - Issued US\$ 500m 5.25% 10 year bond



## Solid Credit Fundamentals

#### **Net Debt**



#### **Gross Debt/EBITDA (1)**



#### EBITDA/ Interest (2)



- (1) Based on the gross debt/ net debt as at period end divided by EBITDA for the last 12-month period
- (2) Based on EBITDA for the period divided by gross interest plus finance fees
- (3) Net debt refers to short-term and long-term borrowings, excluding redemption premium of convertible bonds, minus cash and cash equivalents





# Operational & Strategic Review

- I. Fixed Line
- II. NOW Broadband TV



## Fighting Back in Fixed Line



#### Consumer



- Escalate brand preference with new image campaigns
- Retain customers through service bundling and loyalty programs
- Win back switchers with targeted promotions

#### **Commercial**



- Cross-product bundling winning back customers & capturing market growth
- Target promotions to different segments & industries
- Positive response to web-based PCCW Convergence introduced at end of June 2005



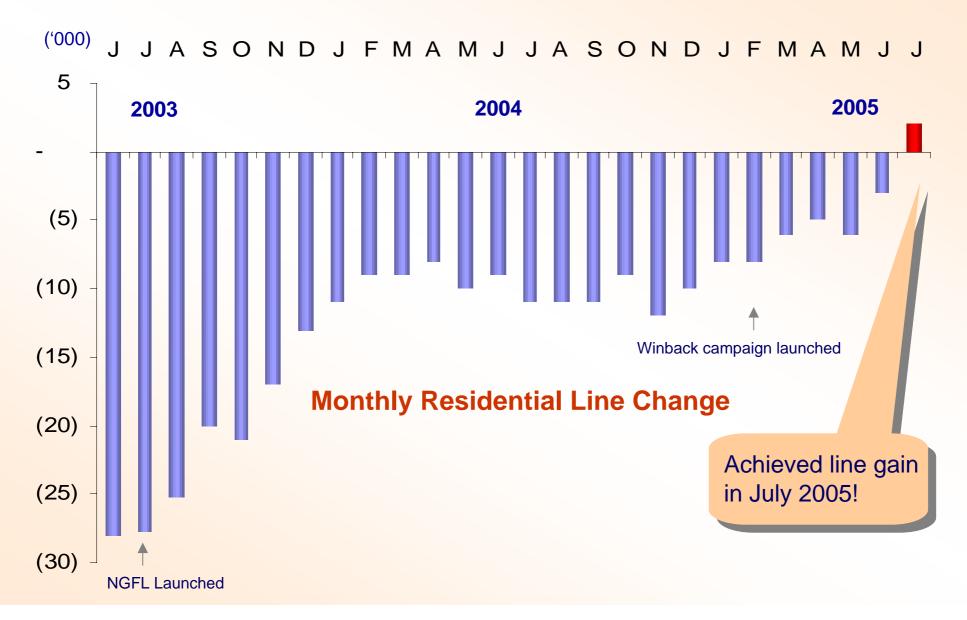
## Residential Line Recovery Trend



Winback Campaign Continues to be Successful



#### Inflection Point Reached - Residential





### **Business Lines**



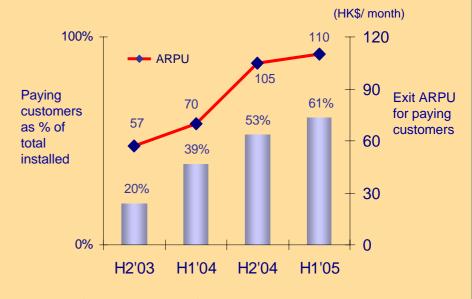




#### **NOW TV Has Momentum**



## Paying Customers & ARPU Continued to Rise



- As of today 63% of installed customers subscribe to pay channels
- 93% of new NETVIGATOR broadband customers are pay channel subscribers

#### Mini packs continue to drive up ARPU

- accounted for 63% of channel subscriptions by H1'05





#### **Objective**



Enrich content

#### From 23 to 85 channels in 2 years











Unique flexible pricing

Reinforce a la carte proposition – low entry point



**Drive ARPU** 

Mass market content & packages



Mini-packs drive up ARPU









**Chinese Content Platform** 





Exclusive content

22 exclusive channels to strengthen competitiveness



Sept-03 (Launch)

Mar-04

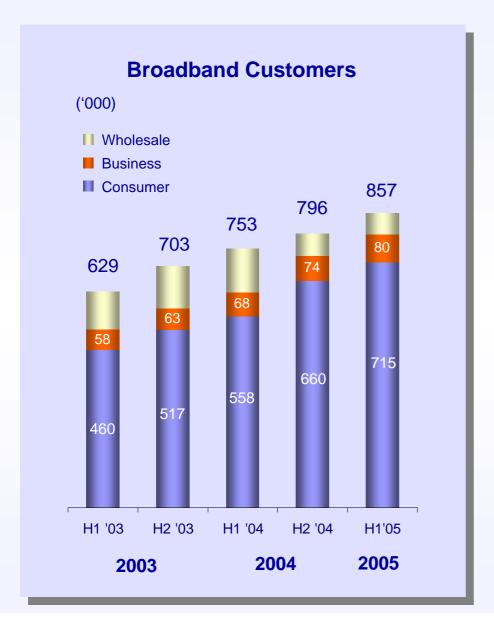
Dec-04

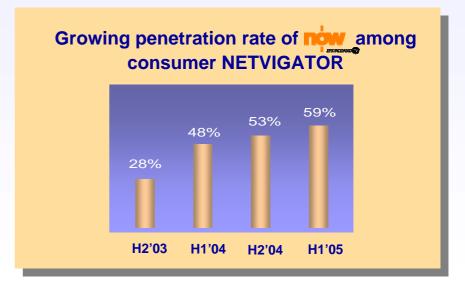
Sept-05

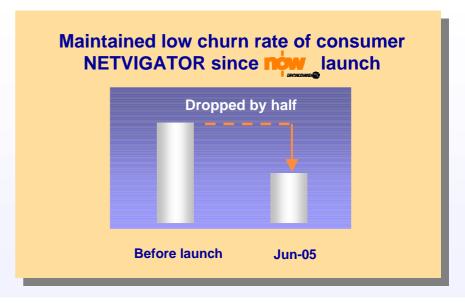


## Broadband Growth Driven by netvigator Broadband Growth Driven by











## The Movie House







- Long term exclusive arrangements 2011 &
   2014 with STAR and HBO
- Continue to strengthen local content including exclusive Mei Ah Movies & STAR
   Chinese Movies

**Coming Up Next.... 24 Hours Financial News Channel in Cantonese** 



#### Growing Number of Exclusive Channels on now



Movie













**Sports** 









News









**Entertainment** 















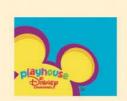




#### Plus Channels Shown ONLY on now













Lifestyle





News





Movie





# 2005 Targets for new BROADBAND TO BROADBAND

Achievements to date

Continue to enhance content line up



**Exceed 500,000 installed customers** 

**On Track** 

Further increase: 1) ARPU

2) Percentage of paying customers





#### Focused on the Core

**Achievements to date** 

Integration well in hand

Shifted to line gain Address line loss Stabilized market share Maintain IDD service **Grow broadband** 857k subs, up 14% y-o-y 441k subs, up 64% y-o-y **Grow NOW TV** Paying ARPU HK\$ 110 **Acquired SUNDAY** 



Re-enter mobile

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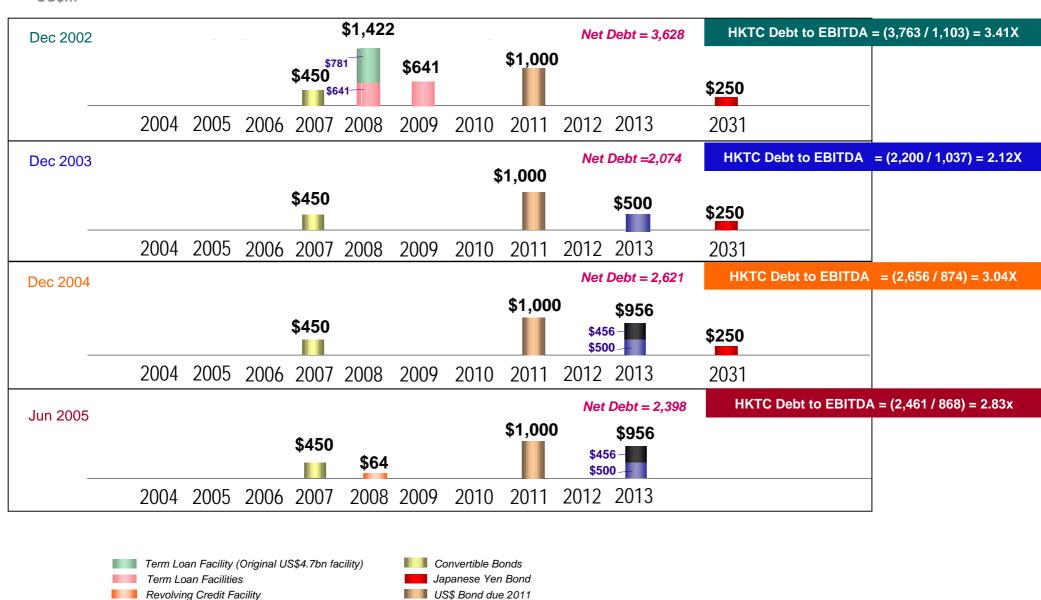
## **Appendix**



## **HKTC Debt Maturity Profile**

US\$m

US\$ Bond due 2013



7.88% Guaranteed Note

## **PCCW Consolidated Debt Maturity Profile**

US\$m

